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MILLENNIUM VILLAGE INITIATIVE IN SAMBAINA, MADAGASCAR
2011 ANNUAL REPORT

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Acronyms

ADER	Agency for Rural Electrification Development
CirDR	Circonscription of Rural Development
COSAN	Health workers
CSB	Basic Clinic
DREN	Regional Direction of National Education
DRDR	Regional Direction of Rural Development
D RTP	Regional Direction of Public Works
IRA	Acute respiratory infection
Min Eau	Ministry of Water
NGO	Non-Government Organization
OMD	Millennium Development Goals
ONN	National Office for Nutrition
PCD	Municipality Development Plan
PDF	Fokontany Development Plan
PLOF	Local Plan of Land Use and Management
SRI/SRA	Intensification/Improvement Techniques of Rice
SRA/SAJ	Reproductive health for adolescent and young people
ZAP	Pedagogic and Administrative Area

1. Context

The "Millennium Village" Project, funded by the Government of South Korea and implemented by UNDP and the Malagasy Government, intervenes in the Rural Municipality of Sambaina in Manjakandriana District within the Analamanga Region. It aims to realize, within 5 years (2008-2012), the Millennium Development Goals (MDGs) and Madagascar's commitments to its national development and small-scale sector policies in the municipality.

Following models of the Millennium Village in other African countries, the project in Sambaina has a multi-sectoral approach which contributes to poverty reduction and includes both private and public stakeholders.

The main sectors are Agriculture, Education, Environment, Health, Infrastructure, Energy, Communication, Water and Sanitation, and Governance.

To attain the eight MDGs, the objectives of the Millennium Village Project in Sambaina are as follows:

1. Reduce hunger and malnutrition in the village
2. Improve the livelihoods of the women and the men
3. Ensure that all boys and girls complete their primary school education
4. Improve access to healthcare, with particular emphasis on maternal and child health
5. Reduce the incidence of major diseases
6. Integrate the principles of sustainable development in village programs
7. Increase access to clean air, water and sanitation for households, schools and medical facilities
8. Reduce the inequality of access to technology, by increasing access to communication technologies through the promotion of the Internet and cellular phones
9. Increase household access to transportation infrastructures and energy
10. Strengthen local governance
11. Consolidate partnerships with the stakeholders at various levels

Along with the challenging social and political situation facing the country, 2011 was characterized by uncertainty which affected the disbursement of the Republic of Korea contribution to the project. Before Korea's decision to resume its funding, work plans were formulated and the project partly continued with pre-financing of the UNDP country office.

Despite the above mentioned complications and thanks in part to the partnership developed from the onset of the project with local NGOs, decentralized services of the line ministries and the UN agencies, up to 94% of the activities planned were implemented by the end of 2011. At the year's end, many tangible results in the various fields covered by the project were achieved on the ground. The most notable results were in:

- Water and Sanitation: thanks to the project, 100% of the population now has access to clean drinking water;
- Energy and Environment, in partnership with Tany Meva Foundation: increased the access rate to wood saving stoves by 60% ;
- Income generation: 189 calves were born this year to enhance the level of milk production projected for 2013;
- Education: the project oversaw the rehabilitation of 2 primary schools and 1 secondary school.

In addition, the project attracted a lot of attention around some major events. Most notable was the celebration of the UN Week, which was held on October 17, 2011 and was attended by numerous members of the diplomatic corpus, as well as UN representatives. Other events of note are the following:

- The visit of the Representative of the Swiss Cooperation Agency on September 16, 2011
- The visit of the UN Special Rapporteur on the Right to Food on July 22, 2011
- The visit of the Africa Regional Director of the United Nations Information Center (UNIC) based in Pretoria on March 22, 2011
- The visit of the Director of the MDG Center in Nairobi from November 10 to 12, 2011
- The visit of the UNDP Staff Association on some major achievements of the project on April 15, 2011

As a result of those events, some partners have contacted the UNDP country office to examine how to cooperate with the project.

This report, focused on the results, is structured as follow:

1. Summary of achievements
2. Progress in the results
3. Challenges and lessons learned
4. Perspectives and major orientations

The financial report and the draft 2012 are part of this document in Annex 1 & 2.

2. Summary of Achievements

A. Outcome indicators

Goals	Indicators	2011 targets	Value in 2011
Goal 1: Reduce malnutrition and hunger	% of children under 5 years of age underweight	1.40%	% of children under 5 years of age underweight has decreased from 1.3% (2010) to 0.75%;
	Rice yield	6t/ha	Rice yield has been maintained to 6tons per Ha compared to 2010.
	Potato yield	30 t/ha	Potato yield has increased from 30 tons per Ha (2010) to 45 tons per Ha.
Goal 2: Develop new sources of revenue	Number of new sources of revenue developed	2	3 sources of revenue developed
Goal 3: Children complete an entire school year	Pass rate in national examinations	100%	Pass rate in national examinations :100%
	Boy-Girl enrollment ratio:	1:1	Boy-Girl enrollment ratio: 5:4
Goals 4 and Goal 5: Improve access to health, especially maternal and child health	Children access rate to health center	50%	Children access rate to health center increased from 22.5% in 2010 to 45%.
	% of antenatal care consultations	65%	Antenatal care consultations have increased from 45% in 2010 to 65%.
	Population rate touched by IRA (acute respiratory infection) prevention	35%	Population rate touched by IRA decrease from 52% in 2010 to 36%.
Goal 7: Increase household access to drinkable water	Household access rate to drinkable water	90%	Household access rate to drinkable water increased from 58% in 2010 to 100%.
Goal 8: Increase population access to computer and internet facility	% of local public services computerized	100%	100% of local public services computerized
Goal 9: Increase household access to energy	% Household with efficient cooking energy	50%	% Household with efficient cooking energy increased from 25% in 2010 to 60%.
Goal 10: Strengthen local governance	Tax recovery rate	50%	Tax recovery rate up to 60%.
Goal 11: Develop partnership with stakeholder	Number of protocols signed with public and private partners	2	2 protocols signed with public and private partners.

B. Output indicators

Goals	Activities planned for 2011	Actual achievements	Implementation rate	Major partners contribution (\$)		Project Expenditures (\$)
Goal 1: Reduce malnutrition and hunger	-Train 46 mothers and 30 health workers on nutritious meal preparation; - Organize 40 radio programs to deliver nutrition messages; - Train 30 COSAN (Committee health workers) for the use of nutrition kit.	-46 mothers, 23 health workers trained on nutritious meal preparation; -40 radio programs organized with local radio station and National Office of Nutrition (ONN) to deliver nutrition messages; -30 COSAN (Committee health workers) trained for the use of nutrition kit.	100%	ONN	190	17,310.07
			100%	RVA	676	
			100%	JICA	1,625	
Goal 2: Develop new sources of revenue	-Train 11 Village Coordinators and to transfer knowledge to producers in SRI/SRA (improved/intensified rice production), cabbage, and bean and potato production, biological fight for disease and pest management, crops management. - Dig irrigation canal	-11 Village Coordinators trained and transferred knowledge to producers in SRI/SRA (improved/intensified rice production), cabbage, and bean and potato production, biological fight for disease and pest management, crops management. - Digging irrigation canal	100%	Service Agriculture (Agriculture service),	300	7,310.77
			JICA	6,200		
			Tranoben'ny Tantsaha	188		
			STOI-Agri	139		
			Municipality of Sambaina	976		
			Population of Sambaina	1,414		
Goal 3: Children complete an entire school year	-Support the producers in setting up the project concept paper; -Follow/support the producers in the implementation of the strategy of introducing cattle race in the commune	-13 producers received loans for poultry farming; -189 calves (152 female, 37 male) registered from mating local cows and bull to enhance milk production	100%	Service élevage (Live stock service).	658	1,324.84
			Avitech,	660		
			Tranoben'ny Tantsaha	263		
			CSA (agricultural service center)	2,300		
			PROSPERER	1,350		

Goals	Activities planned for 2011	Actual achievements	Implementation rate	Major partners contribution (\$)		Project Expenditures (\$)
Goals 4 and Goal 5: Improve access to health, especially maternal and child health	<p>- Train and support the FRAM of 12 Public Primary school in the management of school meal;</p> <p>-Train 45 teachers in primary school in psychology and pedagogy;</p> <p>-Train education official in advanced database management.</p>	<p>-10 public primary schools offer school meal 3 times a week, 01 school provides 4 times a week and 02 others offer 5 times a week to raise attendance rate and increase performance in school;</p> <p>-42 teachers in primary school trained in psychology and pedagogy;</p> <p>-Education official trained in advanced database management.</p>	100%	DREN (Regional Direction of National Education Analamanga)	120	9,156.60
			100%	UNICEF	14,500	
			100%	TANY MEVA foundation	1,500	
			100%	PICARDIE	7,500	
			100%	FLEUR DE VIE	350	
			100%	Chargé de Mission de l'Indonésie et Association des femmes indonésienne	1,020	
			100%	Population of Sambaina	375	
			100%	Municipality of Sambaina	41	
	<p>-Train 30 health workers in SAJ/SRA (Teenager and adolescent health/reproductive health);</p> <p>-Train 30 young to educate their peers in SAJ/SRA;</p> <p>-Implement health insurance scheme (target 20% of the population)</p> <p>-Inform 100 % of household in IRA (acute respiratory infection) prevention.</p>	<p>-30 health workers trained in SAJ/SRA (Teenager and adolescent health/reproductive health);</p> <p>-30 young trained to educate their peers in SAJ/SRA;</p> <p>-Implementation of health insurance scheme (12% of total population members);</p> <p>-60% of household informed in IRA (acute respiratory infection) prevention.</p>	100%	MINSANPF (Ministry for Health and family Planning,	156	
			100%	UNFPA	1,245	
60%			Municipality of Sambaina.	734		
Goal 7: Increase household access	-Implement activities related to drinking water infrastructure construction	-Water infrastructure expansion and rehabilitation program implemented.	100%	MIN EAU (Ministry of Water) Municipality of	NA	207,176.95

Goals	Activities planned for 2011	Actual achievements	Implementation rate	Major partners contribution (\$)		Project Expenditures (\$)
to drinkable water				Sambaina		
				Population of Sambaina	7,242	
Goal 8: Increase population access to computer and internet facility	- Provide computer to Local public services and train personal of public service for the use of computers	-Local public services provided with computers and trained	100% of local public services computerized			12,182.16
Goal 9: Increase household access to energy	- Disseminate 450 new improved stoves to increase the access rate of households to the efficient cooking energy -Carry out electrification work according to the local electrification plan in 3 Fokontany for phase I.	-Dissemination of improved stoves to 550 households; -Electrification infrastructure expansion program implemented in 2 Fokontany for phase I.	122%	ADER (Rural Electrification Agency)	79,522	41,620.48
			67%	TANY MEVA Foundation	77,500	
				Population of Sambaina	322	
Goal 10: Strengthen local governance	-Translate Planning and Development management tools to Malagasy language; -Strengthen Commune to be able to use management tools and to local tax recovering; -Sensitize local population to project implementation	-Planning and Development management tools translated to Malagasy language ; -Commune staff able to use management tools; -Commune able to recover local tax -Local population contributes effectively to the project.	Tax recovery rate up to 60%	Municipality of Sambaina	5,965	12,934.89
				Population of Sambaina	1,532	
				Projet Gouvernance par le Mobile	2,468	
Goal 11: Develop partnership with stakeholder	Develop partnership	-Partnership established at national, regional and local levels	2 protocols signed with public and private partners	-TANY MEVA -ADER(Rural Electrification Agency)		11,877.32
Management	Project managed efficiently : Activities achievement rate 90%; Expenditures rate 90%	Project managed efficiently : Activities achievement rate 94%; Expenditures rate 92%				99,421.37
TOTAL					221,549	420,319,45

3. Progress in the result

A. Nutrition and Agriculture: Reduce Malnutrition and Hunger

To influence the behavior of mothers and reduce malnutrition in the 15 Fokontany of the Sambaina Commune, the project, in partnership with the National Office of Nutrition (ONN), continues to deliver health and nutrition messages through the local radio station. Thirty radio programs were aired on the importance of nutritious and local foods in 2011. In addition, 46 mothers and 23 health workers were trained on nutritious meal preparation. Children follow up at health centers and community sites have recorded the rate underweight children to be 0.75% in December 2011, a reduction from the 1.30% rate of 2010.



Figure1 : Rice field (SRI)

In Agriculture, 11 Village Coordinators were trained in improved techniques for cabbage, bean and potato cultivation, biological fight (use of natural/local product) for disease and pest management, SRI/SRA (System of improved/intensified Rice cultivation), crops management. Once trained, they transferred this knowledge to producers. As a result of these activities, potato yield has increased from 30 tons per Ha (2010) to 45 tons per Ha (2011). The rice yield average registered in Sambaina Commune was 6 tons per Ha in April 2011 (6 t/ha en 2010).

Because of the delayed arrival of rain and the low amount of rainfall in the highlands, in general and in particular Sambaina, only 42 ha of rice fields for 638 producers have been grown using improved techniques during the current 2011/2012 rice season. Transplanting continues during January 2012, but the drought could jeopardize the objectives to reach 190 ha and 1300 farmers.

B. Economy: Develop New Sources of Revenue

After the training on local poultry farming last year, 13 producers decided to seek help from the micro finance institution, OTIV. All of them received loans and have repaid the loans on time as of November 2011.



Figure2: one of the 189 calves

Since the starting of the dairy cultivation program in June 2010, 189 calves (152 female, 37 male) have been registered from the mating of local cows and introduced bulls in order to enhance milk production. Females will be productive after two years and milk production will be increased in the commune. It is important to note that there are 4 operational stations in Sambaina instead of 5. One station has been closed because of the low rate of frequentation.

In partnership with Prosperer a project funded by the International Fund for Agricultural Development (IFAD), the Women's embroidery Association continue to receive a technical and management training

C. Education: Children Complete an Entire School Year

Thanks to our partnership, UNICEF has rehabilitated 2 classrooms and built 2 new classrooms of the primary school of Marovohitra. The NGO 'Fleur de vie' has also rehabilitated a classroom of Ankadihambana and the Picardie Association, a French NGO, has rehabilitated the secondary school of Ankadimanga.



Figure 3 : School canteen sample

The school meals program, subject to contributions from parents, aims to raise attendance and increase performance in school. In 2011, among 13 primary schools, 10 public primary schools offer school meals 3 times a week, 1 provides 4 times a week and 2 others offer 5 times a week.

Thanks to the communication around the project, one school canteen benefited 8 cooking pots and 400 packets of pasta from the Indonesia Embassy and the Indonesian Women's Association in Madagascar.

School meal program is still a big challenge as the objective is to offer meals 5 times a week during the school year.

The ZAP (Pedagogic and Administrative Area) has been strengthened through training on advanced database management. The ZAP is now able to enhance the database management in student enrollment and attendance rates for grades 1 -5.

In addition, 42 teachers were trained on psychology and pedagogy.

Like every year, under the leadership of the ZAP, 38 schoolchildren and 20 teachers participated in an exchange visit at a national park in partnership with the TANY MEVA Foundation, the FRAM and the Regional Direction of Education. It was an opportunity to raise children's awareness on environmental issues. Through this initiative the ZAP has demonstrated its ability to organize take the lead in organizing such visits.

Thanks to these activities, the pass rate in national examinations is maintained to 100% (exactly 99.8%) in 2011.

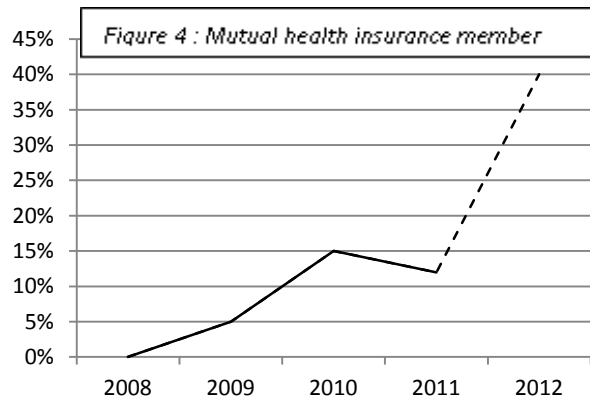
D. Health: Improve Access to Health, Especially Maternal and Child Health

The project aims at increasing the proportion of children and mothers who have access to health care service, reinforcing service related to family planning and improving the quality of health services through the strengthening of the Community Health Centers (CSB) and the COSAN (Committee health workers). The promotion of the access of the population to essential drugs through the installation of a mutual health insurance in the Commune is also one of its important goals.

As result of the activities conducted,

- Children access rate to health center has increased to 43.5% in 2011(22.5% in 2010). In SAJ/SRA (teenagers/adolescent health), 30 teenagers were trained to educate their peers in adolescent and teenagers health including reproductive issues;

- In terms of maternal health, antenatal care consultations have increased from 45% in 2010 to 66% in 2011;
- The Implementation of health insurance program faced a difficulty. The adhesion rate decreased from 15% in 2010 to 12% in 2011 of total population. More sensitization on the advantages of membership of a health insurance scheme need to be done.



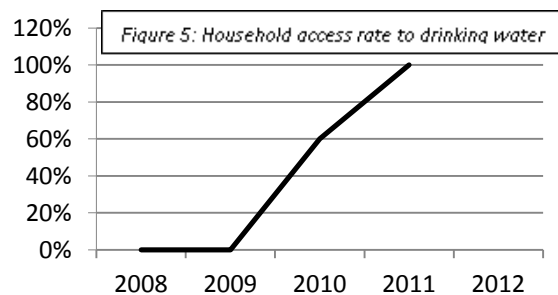
- Since March 2011, the Commune is equipped with an ambulance bought by the project.

E. Health: Reduce Prevalence of Major Diseases

The MVP and the Regional Director of Public Health collaboratively continue to train committee health workers and staff from the basic health unit on early diagnosis of Tuberculosis. Two cases of tuberculosis were identified, one was cured and another one is under treatment.

For the IRA (acute respiratory infection), 60% of households were informed on its prevention. The percentage of population touched by IRA has decreased from 52% in 2010 to 38% in 2011.

F. Water and Sanitation: Increase Household Access to Clean Drinking Water and Sanitation



This year, significant water infrastructure expansion and rehabilitation were achieved. Drinkable water is available in all 15 Fokontany of the Sambaina Commune. In fact, in order to give

access of safe and drinkable water to 100% of the population, ten wheels have been built under the supervision of a representative of the Ministry of Water. As usual, the project provides construction materials and equipment and the beneficiaries contribute by providing local materials and hand labors.

In regard to sanitation, the project effort was focused on the support to the Fokontany in promoting the use of latrines compliant with WASH norms, commonly called SANPLAT.

Currently, the use of latrine touches the totality of the households, and 12% of which use SANPLAT. The 2011 target was to reach 20% of households.

The implementation of garbage management is underway. Thirty percent of households currently practice the separation of garbage (organic and non organic). The practice is on the good track as the objective is to get at least 50% of households onboard in 2012.

G. ICT: Increase population access to computer and internet facility

The objective to computerize all public services is attained by providing computer to the District, the Commune and the decentralized ministerial departments. Civil servants were also trained in the use of the Geographical Information System. Four Village coordinators and three COSAN have been initiated in the computer use.

The Head ZAP has been trained in advanced tools on school data base management.

H. Energy: Increase Household Access to Energy

In this sector, the aim is to increase the number of households having access to energy through development and implementation of the electrification strategy, the promotion of an improved stove.

The Millennium Village Project, ADER (Agency for Rural Electrification Development) and Tany Meva Foundation have cofinanced the first phase related to the electrification infrastructure.

For this year 2011, 3 Fokontany have been planned to be electrified. Works on electrification infrastructure are undertaken: works are done on time in 2 Fokontany and are still ongoing for the third Fokontany due to the lack of equipment at the company level. These works will give access to electricity to 350 additional households.

As reminder, the objective of the dissemination of improved stoves is to reduce spending on household fuel while improving air quality and household health. The project renewed its partnership with TANY MEVA to double the number of households with improved stoves this year. The dissemination of 550 new improved stoves in 2011 has increased the access rate of households to the efficient cooking energy to 62%.



Figure 6: Improved stove sample

I. Strengthen Local Governance

The project intervenes in local governance strengthening through the improvement of the organization in place at the municipality and their operational skills of its workers and the population was sensitized on good citizenship principles.

The following management tools were developed in December 2010: 01 Municipality Management Outline, 01 Commune development plan, 15 Fokontany development plan, 01 Local Plan of Land Use

and Management. In order to improve their use, the MVP funded the translation in Malagasy language during the first quarter of 2011.

12 responsible in the Commune were trained on the principle of accountability and transparency in administrative management. As result, the Commune continues to publish regularly all expenditures and all incomes for public information at the Commune level and in each Fokontany. Improvements were noted this year, 2011 in the periodic update of the information and in the involvement of the Municipal Council in the municipal budget approval and the decision making. For the first time, the Commune organized its annual review in January 2011 to present the financial and physical achievement of the Commune and its perspective for 2011. The Municipal Council, local authorities, chief of organizations, partners and population representative were invited. The Commune of Sambaina becomes the reference on good governance in the District.

It is important to underline that during 2011, beneficiaries' contribution to the project effective with the participation of the population in all community works (digging irrigation canal, building the fence, installation of pipe, providing local materials ...).

The population was also sensitized on tax paying. As a consequence, despite the socio-economic crisis, the tax recovery is maintained at 60% as in 2010 compared to the 30% average in the District.

J. Partnerships: Develop Partnerships with Stakeholders

Two protocols on energy were signed. The first one was for the electrification phase I, between ADER, Tany Meva and UNDP. The second was to extend the use of economic stoves with the TANY MEVA Foundation.

2011 was marked by the beginning of collaboration between the project and the MDG Center of Nairobi. A mission led by the Director paid a visit to the project from 10 to 12 November, 2011. It is expected that the midterm evaluation of the project take place early in 2012 with the technical assistance of the MDG Center.

As planned, sectoral Committees met four times (in March, June, October and November). These meetings have been excellent venues for discussion of the achievements of the previous quarter and to anticipate the challenges for the next quarter. The last meeting was organized to review the project's achievements in each sector and to plan activities for 2012. The draft of 2012 annual work plan was approved by the project committee during the project annual review held on December 16, 2011.

94% of planned activities were completed in 2011 and 83% of the allocated budget was spent.

Some activities with partners were not implemented, mainly because of the unavailability of the latter.

K. Monitoring and Evaluation

Project Implementation is monitored on a monthly basis. Progress reports are sent to all members of the project team to provide regular reminders of the activities to be completed, continued or restarted. The Mid-term evaluation was scheduled for the fourth quarter of 2011, but was finally postponed for many reasons to 2012. It will be done with the technical assistance of the Nairobi MDG Center, with standard tools used by other Millennium Village Projects in Africa.

A consultant has been hired to capitalize the best practices and lesson learned during the project implementation. The final report will be available soon.

4. Challenges and Lessons Learned

One of the biggest challenges for the project was to manage the difficult atmosphere generated among the project staff and beneficiaries by the uncertainty about the project continuation. It was difficult to plan activities for three months and to remain coherent with the project objective. There was hesitation to start one activity without assurance on getting it completed at the end of the quarter. To allow a smooth implementation of the project, it will be critical to secure its funding for the remainder of its duration.

Partnership management was also a challenge. Some activities planned with the partners of the project were not implemented due to changes of orientation or delayed disbursement by them, during the year.

Climate change was also a challenge, especially with the delay of the rainy season, which has negatively impacted the activities related to the improved techniques in agriculture and jeopardized the expected production.

In terms of lessons learned, during these three years of implementation, in spite of the crisis in Madagascar, it appears clearly that:

- Mobilization and dialogue between all stakeholders is a must for solving critical issues and pave the way for the achievement of concrete results;
- Participatory planning and empowerment of beneficiary at all levels are essential for building ownership and ensuring the sustainability of results;
- Local governance reinforcement allowed confidence restoration between the authorities and the population;
- Multi-sectoral approach meets the poor community needs.

5. Perspectives and major orientations for 2012

In 2012, the project will carry out the activities that have already been outlined in the original plan to achieve the MDGs by 2013 and ensure sustainability of the achievements of the project so far. The orientation of the project for 2012 rests on the assumption that the combination of a significant increase in the revenues of the population of Sambaina with a transparent and participative management of the municipality could lead to a virtuous dynamic that will sustain the achievements of the project. That is why most of the activities in 2012 will be focused mainly on: a) the consolidation of the current good practices in the governance of the municipality, b) a sustainable economic development, based inter alia on the extension of the electrification, and c) the support to local structures in charge of the management and the maintenance of the infrastructures. While recovering the costs is very important to ensure the maintenance and the replacement of the infrastructures, it appears crucial that funds collected from the utilization of the infrastructures be manage in an effective and transparent way. In addition to these critical groups of activities, the project will stress on communication to bring more partners to support the virtuous dynamics created by the project.

The following list encapsulates the project's main activities for 2012:

- Extend electrification to other fokontany;
- Support local associations or micro enterprises for the processing of local products;
- Support local associations and individuals to diversify incomes sources;
- Ensure sustainability of all management structure for infrastructures;
- Ensure sustainability of proximity structure to support the productivity improvement in agriculture;
- Ensure sustainability of proximity structure to support households health and sanitation;
- Implement an exit strategy;
- Develop communication tools to continue to mobilize partners for the deliverables of the project;
- Conduct a midterm (2011) and final evaluation (2013) of the project.

Annex 1. Financial Report

Expenditures as of 31st December 2011:

Objectives	Expenditures (\$)
Management	101,378.06
Agriculture	17,310.07
Economy	7,310.77
Education	1,328.84
Health	8,107.16
Community Health	1,049.44
Environment	151.62
Drinking water	207,176.95
IT	12,182.16
Energy	41,620.48
Governance	12,934.89
Partnerships	11,725.70
Total	420,319.45

The expenditure rate of the allocated budget (508,612.00 USD) is 82.64%.

Annex 2. Annual Work Plan 2012

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
OBJECTIVE 1 : Reduce hunger and malnutrition in the village								
1.1. Malnutrition among pregnant women and children under 5 is reduced at half by 2013 <i>Indicator: % of children under 5 years of age underweight</i> <i>Baseline :08: 5,1%</i> <i>Target10: 4,0%,</i> <i>Target13: 2,5%</i>	111. The attendance at the Community sites and the Health centers increased <i>Indicator: Attendance rate to Community health center:</i> <i>Baseline (2011): 45%,</i> <i>2012 target: 60%</i>	1111. Equip health centers and Community sites in sensitization and anthropometric tools	MVP, ONN	X	X	X	X	166.03
		1112. Sensitize the population on the follow-up of the children at Health Centers and Community sites	MVP, ONN	X	X	X	X	0.00
	112. Mothers are informed and trained on good feeding methods for their children: <i>Indicator: Mother formed and informed rate in good feeding method practice:</i> <i>Baseline (11):50% ;</i> <i>target (12): 100%</i>	1123. Follow the behavior evolution of the mothers in culinary matter	MVP	X	X	X	X	0.00
1.2. The yields of food production (rice, Corn, potato) are doubled by 2011 <i>Indicators:</i> <i>Rice yield</i> <i>Baseline08:</i>	121. The local agricultural responsible are operational <i>Indicator: Number of AV (Village coordinators) recruited, trained in food crops development</i> <i>Target (12): 11 AV</i>	1211. Recruit and equip the Village Coordinators (AV)	MVP	X	X	X	X	4,475.19
		1212. Train and recycle the AV in SRI /SRA, infrastructures and production (rice) management	MVP	X				333.37
		1213. Train and recycle the AV in off-season and rainfed crops	MVP	X	X			12.81

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
2,99t/ha Target10: 10t/ha Target12: 12t/ha Rice surface exploited in SRI/SRA: Baseline08: 5ha, 2012 target 12: 150ha		1214. Support the AV in designing and implementing their work plans	MVP, CR	X	X	X	X	72,82
		1215. Ensure the sustainability of the AV in the Commune	MVP	X	X	X	X	2,277.04
		1216. Mobilize the Agricultural Facilitator to support the AV	MVP	X	X	X	X	16,424.94
	122. The rice yield average is doubled Indicator: Rice yield average Baseline(08): 2,99t/ha Target(12): 7t/ha	1221. Train producers in SRI/SRA, infrastructures and production (rice) management	MVP		X	X	X	629.74
123. The corn and potato yield average is doubled by 2012 Indicator: Corn yield average Baseline 08: 1,4t/ha Target12: 3t/ha Potato yield average: Baseline (08): 2,9t/ha; target (12): 20t/ ha	1231.Reinforce the sensitization for the practice of off-season crops	MVP	X	X			0.00	
	1233. Train the producers in improved techniques for rainfed crops	MVP	X	X			27.99	
	1234. Follow the techniques adoption by the producers	MVP		X	X	X	0.00	

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
13.The use of fertilizers is optimized Indicator : Surface of exploitation using biological manures Baseline08:235ha Target10:325ha	132. The organic fertilizers used in the Commune are diversified Indicator: number of organic fertilizer types ; Base line (08):0; target (12): 4	1322. Facilitate the availability of organic manures to producers	MVP		X	X	X	0.00
SUB TOTAL OBJECTIVE 1								24,419.94
OBJECTIVE 2 : Improve livelihoods of women and men by increasing their incomes								
2.1. By 2013, the sources of income are diversified through the sensitization of the producers and the promotion of product paths Indicator: Annual average income of households per consumption unit Baseline: 206,3\$ Target: 360\$	211. Producers are organized for better getting the production opportunities Indicator: Number of producers organizations or association related to paths; Baseline (08):0; Target(12): 45	2113. Implement the suitable strategy for the reinforcement of the associations	MVP	X	X	X	X	6,445.68
		2114. Follow the implementation of the strategy of reinforcement of the associations	MVP			X	X	0.00
		2115. Organize exchanges between associations	MVP			X	X	0.00
	212. Agricultural and artisanal paths are developed (bee-keeping, market gardening, arboriculture, local poultry farming, milk	2126. Train producers in norms and quality control	MVP			X		0.00

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
<i>Number of new paths developed</i>	production, handicraft) <i>Indicator: Number of producers in path organisation; Baseline (08):0; Target(12): 450</i>	2128. Create link between producers and business partners	MVP		X			4.03
<i>Baseline08: 0 Target11: 4</i>	213. An improved cattle race is introduced in the Commune <i>Indicator: Number of improved cattle race beneficiary ; baseline (08):0; target(12): 200 farmers</i>	2134.Follow/support the producers in the implementation of the strategy	MVP	X			X	8.06
2.2. Micro enterprises of artisanal and transformation shops are developed by 2013	221. The transformation of local products is promoted <i>Indicator: Number of local products transformation promote, Baseline (08):0; target (12): 2</i>	2212. Train the producers with the transformation techniques	MVP	X	X			3,415.56
		2213. Equip farmers and women in materials for agricultural production transformation	MVP		X	X	X	3,747.62
		2214. Follow the practice of the transformation techniques						0.00
Indicator: <i>Number of operational micro-enterprises Baseline08: 8 Target11: 10</i>	222. Fundings are available <i>Indicator: Amount of loans distributed to business people; Baseline: NA; Target (12): 500 000 000</i>	2222.Support the producers in setting up the project concept paper	MVP	X	X	X	X	13.99
		2223. Ensure the availability of investment and exploitation funds for farmers	MVP	X	X			13.99
		2224. Follow the funds management	MVP		X			0.00

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
	Ariary (250 000 \$)	2225. Mobilize and support Economic development Facilitator	MVP	X	X	X	X	21,907.83
SUB TOTAL OBJECTIVE 2								35,556.78
OBJECTIVE 3 : Ensure that students, boys and girls, complete the entire primary school								
3.1 An inciting environment is set up to maintain the children in the school system <i>Indicator: Number of inciting environment frame Baseline08: 0 Target11: 1</i>	311. An exit strategy of the school meal is implemented <i>Indicator: % of FRAM contribution to canteen; Baseline (08): 0%;target (12): 100%</i>	3112. Train and support the FRAM in the management of school meal	MVP	X	X	X	X	60.84
		3113. Set up school garden for all 12 primary public schools	MVP	X				0.00
	312. Identified actions in the CPRS process are supported by the project <i>Indicator: Number of identified actions in the CPRS process supported by the project; baseline (08): 0; target (12): 13</i>	3124. Motivate the worthy pupils	MVP	X				0.00
3.2. The local support structures to the schools are more operational	321.The teachers and pupils are more assiduous at school <i>Indicator: Pupils daily school attendance rate; baseline (08): 30%; target(12): 95%</i>	3211. Train/recycle teachers of public and private schools	MVP		X			228.04
<i>Indicator :</i>	322. The ZAP of Sambaina is more	3221. Train the Chief of Sambaina ZAP according to the needs (data base, ...)	MVP	X	X			237.19

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
<i>Number of structures operational</i>	efficient in its function of follow-up and support	3222. Follow the pupils' assiduity	MVP	X	X			0.00
<i>Baseline 08: 10, Target12 : 15</i>	<i>Indicator: Follow up rate in pupils daily school attendance; baseline (08):30%; target(12): 90%</i>	3224. Support the inspection missions of the Chief of Sambaina ZAP	MVP/ZAP	X	X	X	X	2,087.10
SUB TOTAL OBJECTIVE 3								2,613.16
OBJECTIVE 4 : Improve access to health services, especially for mothers and children								
4.1 Children access to health services is improved <i>Indicator: children access rate to health services; Baseline (11): 45%; target (12): 60%</i>	411. The integrated coverage of child diseases at community level is reinforced <i>Indicator: % of child diseases covered at community basic clinic level; baseline (11): 37%; target (12): Above 45%</i>	4112. Sensitize the population to PCIMEC	MVP/MinSAN	X	X	X	X	0.00
4.2 Mother access to health services is improved	421. The quality service offer of Maternity at Least Risk (MMR) is assured at all levels <i>Indicator: % of mothers benefiting Maternity at Least Risk kit ; baseline (11): 100% ;target (12): 100%</i>	4212. Follow the dispatch of the childbirth set to the new delivered women	MVP, FNUAP	X	X	X	X	0.00

Output	Sub-output	Activities	Responsible party	Timeline				Budget	
				Q1	Q2	Q3	Q4		
<i>Indicator: % of Antenatal care consultation; baseline (11):65%; target (12): 75%</i>	422. The frequentation of pregnant women to Health Centers increased: <i>Indicator: % of delivery at health center level ; Baseline (11): 65%; Target (12): 80%</i>	4223. Follow the Health Center frequentation by pregnant women	MVP, CSB	X	X	X	X	0.00	
4.3 Services related to family planning and teenagers reproductive health (TRH) are reinforced <i>Indicator: % early pregnancy; Baseline (11): 30%; target (12): 20%</i>	431. Young people use the TRH service of Health Centers <i>Indicator: % of young people using TRH at health centers ; Baseline (11): 30%; Target (12): 50%</i>	4312. Organize meeting to inform the young people on the existence of TRH services in Health Centers	MVP, CSB	X	X	X	X	0.00	
		4313. Follow TRH services at Health Centers	MVP, CSB	X	X	X	X	0.00	
	432. Advice in TRH exists in schools and young associations <i>Indicator: % of young people benefiting advice in TRH; Baseline (11):30%; Target (12): 50%</i>	4322. Train young even educators, School authorities infirmary and young educators on sensitization in TRH (life skills and contraception in young people) in young centers, associations and public and private schools	MVP, CSB		X				727.30
		4323. Sensitize young people on TRH	MVP, CSB	X	X	X	X		0.00
		4324. Follow the use of TRH services at schools, young centers,....	MVP, CSB	X	X	X	X	0.00	
4.4. Community health services are available	441. The community structure which ensures the health activities is set up and functional	4411. Recruit Health workers (COSAN)	MVP,CSB	X	X	X	X	7,521.35	

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
Indicator: Population attendance rate to the Basic Health Centers Baseline (08:) 40% Target12: 85%	<i>Indicator : COSAN achieved Work Plan rate ; baseline (11): 80%; Target (12): 90%</i>	4413. Support the COSAN in designing and implementing their work plans	MVP,CSB	X	X	X	X	0.00
		4414. Ensure the sustainability of the COSAN in the Commune	MVP, CR	X	X			2,277.04
		4415. Mobilize and support the Health Facilitator	MVP	X	X	X	X	20,793.03
	442. The community based activities are implemented at the Commune level <i>Indicator: % of households formed/informed in any health theme at the Commune level; Baseline (11): 80%; target (12): 100%</i>	4421. Equip COSAN members with management tools for sensitization and activities report	MVP	X				0.00
		4422. Organize and carry out COSAN follow-up and coaching (by the facilitator)	MVP	X	X	X	X	0.00
	443. Population access to essential medicines is promoted through mutual health insurance <i>Indicator: Number of households having access to medicines Baseline (11): 950 , Target(12): 2000 households</i>	4443. Follow-up the implementation of the mutual health insurance	MVP, CR, CSB	X	X	X	X	0.00
SUB TOTAL OBJECTIVE 4								31 318,72

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
OBJECTIVE 5 : Decrease the prevalence of major diseases								
5.1. Population change behavior face to IST/SIDA by 2013 <i>Indicator: HIV/AIDS screening rate, baseline (11): 6,3%, target (12): 20%</i>	511. Tracking HIV and taking care of IST services are used by the population	5111. Train the COSAN and trainers peers young in STI/AIDS prevention	MVP, CSB	X	X			1,974.86
	<i>Indicator: Number of health center attendance for STI /AIDS service; baseline(11): 2,5%; target(12): 5%</i>	5112. Sensitize the population (young, pregnant women) on the existence of STI/AIDS tracking service	MVP, CSB		X	X	X	0.00
		5114. Conduct a monthly evaluation on the situation of tracking activities with Health center	MVP, CSB	X	X	X	X	0.00
	512. The service to fight against STI/AIDS in the Health center is equiped in tracking material	5121. Facilitate the acquisition of STI medicines for taking care by syndromic approach of health center	MVP, CSB		X			0.00
	<i>% of HIV tracking and STI taking care whith tracking materials problem; Baseline: NA; Target (12): 0%</i>	5122. Facilitate the image box acquisition for taking care patients by syndromic approach by the two health centers	MVP, CSB		X			0.00
		5123. Follow activities on CTV, PTME, PEC by syndromic approach at the health center	MVP, CSB		X	X	X	0.00
5.3. Incidence of diarrhea is reduced by 3% by 2013 <i>Indicator : Diarrhea Incidence rate Baseline(11): 45%; Target12: 35%</i>	531. Diarrhea prevention system and taking care service are established at community level	5312. Sensitize households to follow the diarrhea prevention and PCIMEC advices	MVP, CSB	X	X	X	X	0.00
	<i>Indicator: % of households following diarrhea prevention et PCIMEC advices; baseline(11): 60%; target (12): above 80%</i>	5313. Follow the evolution of number of households using the prevention system	MVP, CSB	X	X	X	X	0.00
		5322. Take in charge diarrheal children at Health Centers level	MVP, CSB	X	X	X	X	0.00

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
5.4. Incidence of IRA is reduced by 2013 <i>Indicator : IRA incidence rate</i> <i>Baseline (11): 36% , Target (12): 26%</i>	541. IRA prevention is reinforced <i>Indicator: Number of IRA prevention actions realized; baseline (11): 2790; target (12): 4500</i>	5412. Inform the population on the preventive means about IRA	MVP, CSB	X	X	X	X	0.00
SUB TOTAL OBJECTIVE 5								1,974.86
OBJECTIVE 6 : Integrate sustainable development principles throughout the village program								
6.1 Environmental dimension is integrated in all interventions in Sambaina	613. Green schools are set up	6133. Train students, teachers, AV, COSAN, development committees in environmental education	MVP	X	X			2,711.81
<i>% of project integrating green dimension in Sambaina Commune; baseline (08) :0%; target(12) : 100%</i>	<i>Indicator: number of primary schools involved in green school principles; baseline(08): 0; target (12): 18</i>	6134. Follow the practice of the training	MVP		X	X		14.94
6.2 Spaces with improved management are increased by 2013	621. Watersheds management plan is designed and implemented	6214. Implement the watersheds management plan	MVP	X				3,650.38
<i>Indicator Surface of watershed with improved management Baseline08: 1%;</i>	<i>Indicator: % of work plan in watershed management accomplished; baseline (08): 0%; target (12): 90%</i>	6215. Follow the implementation of the watersheds management plan	MVP	X				8.06

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
Target12: 30%	622. Techniques of watershed management are introduced (contour lines, zero ploughing, cover crops, agroforestry ...) <i>Indicator: Number of soil restoration techniques adopted; Baseline (08): 0; target (12): 4</i>	6221. Sensitize and train households in protective techniques of watersheds	MVP	X	X			26.09
		6222. Support the households in the adoption of protective techniques of watersheds	MVP		X	X	X	8.06
	623. Green and recreative spaces are created in each Fokontany <i>Indicator: number of recreational greenspace fit out; baseline(11): 0; target(12): 15</i>	6231. Set up management committee for public garden	MVP,CR	X	X			40.32
		6232. Identify site to be managed as public garden	MVP,CR	X	X			0.00
		6233. Elaborate management plan for the site	MVP,CR	X	X			2,253.32
		6234. Implement management plan	MVP,CR	X	X			3,627.70
		6235. Establish a system of competition within and between Fokontany for the beautification of the village	MVP,CR	X	X			0.00
	SUB TOTAL OBJECTIVE 6							12,340,70
	OBJECTIVE 7 : Increase access to clean air, drinking water, and sanitation services for schools, houses, and medical facilities							
	7 .1 Drinking water is available in all 15 Fokontany <i>Indicator : Population access rate to drinking water; Baseline : 0%, Target : 100%</i>	712. Management system for infrastructures is established <i>% of drinking water system having management system ; baseline (11): 50%; target (12): 100%</i>	7122.Reinvigorate existing water user's association	MVP	X			
7124. Follow up management strategy implementation			MVP		X	X	X	912.59

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
7.2 Population who have access to sanitation infrastructure is increased by 2013	721. Households use sanitation infrastructures respecting norms	7214. Build public wash house in the commune	MVP	X	X	X		8,975.33
	<i>Indicator: number of household using sanitation infrastructures ; baseline (11): 12%; target (12): 20%</i>	7215. Support the households to build latrines according to the WASH norms	MVP	X	X	X	X	0.00
	722. Households garbages are sustainably managed	<i>Indicator: number of garbages mabagement system used in the commune; baseline:0; target (12): 4</i>	7223. Follow up strategy for sustainable management of households garbages	MVP	X	X	X	X
<i>Population access rate to hygiene and sanitation infrastructures Baseline : under 1%, Target : 20%</i>								
SUB TOTAL OBJECTIVE 7								9,887.93
OBJECTIVE 8 : Reduce the IT gap by promoting communication technology and access to the internet and mobile phone								
8.1. Internet center is operational	811. Internet center is operationalized	8111. Identify the various internet connection options	MVP	X				5,571.16
<i>Indicator Frequency of visit to the internet center Baseline : 1% , Target 12: 2%</i>	<i>Indicator: number management contract signed; target (12): 01</i>							

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
8.2. By 2013, the use of IT equipment is promoted in public services <i>Indicator % of public services using computers</i> <i>Baseline : 0% , Target : 100%</i>	822. Public agents and chief of Fokontany are trained <i>Indicator:% of public agents and chief of Fokontany trained;</i> <i>baseline: 0%; target (12): 50%</i>	8221. Train personal of public service for the use of computers	MVP	X				0.00
		8222. Follow up practice of training	MVP	X				0.00
SUB TOTAL OBJECTIVE 8								5,571.16
OBJECTIVE 9 : Increase household access to transportation and energy								
9.1 Household access to energy is increased by 20%	911. Electrification strategy for the Commune is established and implemented <i>Indicator: % of actions identified in the electrification strategy accomplished;</i> <i>base line(11): 50%; Target (12): 100%</i>	9113. Mobilize partners for electrification plan implementation	MVP	X				0.00
		<i>Indicator</i>	9114. Carry out electrification work according to the local electrification plan	MVP, ADER, Tany Meva	X			
<i>Household access rate to energy</i> <i>Baseline : 27,8%, Target (12) : 50%</i>		9116. Mobilize and support the Infrastructures Facilitator/Consultant	MVP	X				5,909.83
		9117. Follow the infrastructure management system set up	MVP	X				0.00
	912. Connections promoted to all Fokontany <i>Number of domestic connections registered;</i> <i>Baseline (11):0; Target: 350</i>	9122. Sensitize households for domestic connection to electricity	MVP	X				0.00
		9123. Implement domestic connection work according to the identified strategy	MVP, ADER, Tany Meva	X				13,613.64
9.2. Infrastructures (transportation, sport...) are improved	921. Intra communal road are rehabilitated	9214. Follow up/monitor work progress	FER, MVP, MTP		X			0.00

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
<i>Indicator : % of Fokontany accessibles all the year</i> <i>Baseline : 66%, Target (12) : 80%</i>	<i>Indicator: Road rehabilitated lengt;</i>	9215. Develop management system for road	FER, MVP, MTP	X				0.00
	9.2.2. Publics offices are built	9222. Follow office for Fokontany building	CR, MATD	X				0.00
	<i>Indicator: Number of public offices built</i>	9223. Mobilize partners to rehabilitate/build school infrastructure	MVP, CR	X	X			0.00
SUB TOTAL OBJECTIVE 9								84,576.82
OBJECTIVE 10 : Strengthen local governance								
10.1. Good governance is practiced on service and public procurement in the Commune	1011. Commune is able to carry out its function	10114. Provide Commune and Fokontany offices with necessary equipment and furniture	MVP	X	X			177.89
<i>Indicator : % of households satisfied by Commune services</i>	<i>Indicator: processing time of administrative file; baseline(08): 7 days; target (12): 1day</i>	10117. Provide recent administrative documents to the Commune	MVP, CR	X	X			6.05
<i>Baseline : NA , Target : 50%</i>		10119. Mobilize and support the Governance Facilitator	MVP	X	X	X	X	21,453.37
	1011. Management of Commune affairs respect the principle of accountability and transparency	10120. Evaluate beneficiaries satisfaction on Commune service	MVP		X	X	X	0.00
	<i>% of services respecting transparency and accountability principles; baseline(08):0%; Target (12): 50%</i>	10122. Train committee members on public procurement procedures	MVP, CR	X				353.30

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
		10123. Support/follow up committee on the practice of public procurement process	MVP		X	X	X	0.00
10.2. Commune management and development tools are consolidated and functional	1021. Management and planification tools are set up and updated <i>Indicator: % of standard tools used by the Commune; baseline (08): 0%; target (12): 50%</i>	10214. Train staff member in GIS	MVP	X				2,490.51
<i>Indicator</i>	1022. Information system is set up and functional	10221. Elaborate/implement a strategy on information system for the Commune	MVP	X	X	X	X	0.00
<i>Number of project developed and achieved from local plan</i>	<i>Indicator: number of strategy on information System elaborated and set up; baseline (08): 0; target (12): 01</i>	10222. Develop exchange mechanism to share experiences between sector committees	MVP, MAT		X			531.51
<i>Baseline : 0, Target : 04</i>		10224. Produce programs on local radio	MVP, CR	X	X	X	X	569.26
		10225. Support/Follow up Commune in information system implementation	MVP	X	X	X	X	0.00
	1023. Evaluation system is set up and functional <i>Indicator: number of strategy on evaluation system elaborated and set up; baseline (08): 0; target (12): 01</i>	10231. Elaborate/implement a strategy on evaluation system for the Commune	MVP	X	X	X	X	0.00
		10232. Identify and train a focal point on evaluation system for the Commune	MVP	X				189.75
		10233. Support/Follow up Commune in information system implementation	MVP		X	X	X	0.00

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
10.3 The principles of good citizenship are fully embraced and adopted by the community <i>Indicator : % of population who know citizen rights and obligations</i> <i>Baseline : 2% ,</i> <i>Target (12) :10%</i>	1032. Tools of citizen participation are operational at local level <i>Indicator: Number of best practices on citizen participation identified, capitalized; baseline (08): 0; target (12): 06</i>	10322. Identify, capitalize and disseminate the best practices on citizen participation	MVP, MEN	X				0.00
		10324. Evaluate the performance of 15 Fokontany based on development criteria	MVP, CR, RVA				X	98.38
10.4 The Commune is able to mobilize resources <i>% of budget supported by internal resources; baseline (08): target (12):</i>	1041. Commune internal resources are mobilized <i>Indicator: tax recovery rate; baseline (08): 25%; target (12): 80%</i>	10411. Elaborate strategy for tax recovery	MVP	X				2,134.72
		10412. Implement strategy on tax recovery	MVP		X			0.00
		10422 Train and support development committees in seeking funding	MVP		X			0.00
	1041. Commune internal and external resources are mobilized <i>Indicator: Number of projects implemented and funded by partners; baseline: 0; target (12): 10</i>	10421. Support/coach development committees to elaborate project document	MVP			X	X	0.00
10423. Support/coach development committees to implement project		MVP			X	X	0.00	
SUB TOTAL OBJECTIVE 10								28,004.74

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
OBJECTIVE 11 : Consolidate partnership with stakeholders at different levels								
11.1 Knowledges from project are capitalized and circulated to sustain effects and serve for scaling up <i>Indicator : Capitalization document available and dispatched Baseline : 0, Target : 1</i>	1111. Exit strategy is established and implemented <i>Indicator: % of exit criteria accomplished; baseline(08): 0%; Target(12): 100%</i>	11113. Follow up exit strategy implementation	MVP	X	X	X	X	0.00
	1112. Strategy for documentation and capitalization is established and implemented <i>Indicator: number of capitalization report established; target (12): 1</i>	11123. Dispatch capitalization documents	MVP				X	569.26
	1113. Monitoring and evaluation system is implemented <i>Indicator: number of Monitoring and Evaluation tools elaborated; target (12): 1 Pluri annual Work plan, 1 Annual Work plan, 12monthly report, 4 quarterly reports, 1 annual report, 1 midterm evaluation report, 1 final report</i>	11135. Organize mid term evaluation	MVP	X				73,340.00
		11137. Implement monitoring activities	MVP	X	X	X	X	0.00

Output	Sub-output	Activities	Responsible party	Timeline				Budget	
				Q1	Q2	Q3	Q4		
	1114. Communication and information system is established <i>Indicator: number of MVP leaflets distributed; target(12): 1000</i>	11142. Implement communication and information strategy	MVP		X		X	7,049.50	
11.2 Sectoral ministries and private partners contributions are effective	1121. Partnership is developed for the project implementation <i>Indicator: number of partnership established; target (12): 4</i>	11213. Make partners regularly informed on project progress	MVP				X	14.23	
	<i>Indicator</i> <i>Proportion of partner contribution; target: Model</i>	1122. Development interventions are coordinated in the Commune <i>Indicator: number of coordination meetings about development intervention in the commune; target: at least 1/month</i>	11221. Make operational sectoral committees	MVP			X		5,692.60
		11222. Organize workshop for annual review and planification with partners	MVP				X		11,349.15
		11223. Follow up the respect of partners commitment	MVP				X	0.00	
SUB TOTAL OBJECTIVE 11								98,014.73	
CLUSTER MANAGEMENT									
0.1. Project is efficiently managed	011. Project operational costs are paid	0112. Take in charge project operational cost	MVP	X				144,334.30	
<i>Indicators</i>									
<i>Activities achivement rate</i>									

Output	Sub-output	Activities	Responsible party	Timeline				Budget
				Q1	Q2	Q3	Q4	
<i>Baseline : 0%, Target : 90% Expenditure rate Baseline : 75% (Year One), Target : 90%</i>								
SUB TOTAL MANAGEMENT								144,334.30
TOTAL								478,613.33